

Payment and Delivery System Reform

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*Shaping New York State public policy
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Significant Activity in Health Systems

- Implementation of Affordable Care Act (ACA)
- New York Medicaid Redesign
- NYS Medicaid Waiver – DSRIP
- State Health Innovation Plan
- Medicaid Managed Care, children's BH
- Increased focus on quality and outcomes
- Patient-Centered Medical Homes, Accountable Care Organizations, Health Homes
- Electronic Health Records implementation
- Efforts to integrate BH and PC

Waiver Background

April 2014- Federal Centers for Medicare and Medicaid Services (CMS) approved NY Medicaid \$8 billion waiver over five years.

■ Purpose:

- ☐ Transform the state's health care system,
- ☐ Bend cost curve
- ☐ Ensure access to quality care for Medicaid members

■ Most of the funding going to DSRIP

Medicaid as driver of system change

- Total Medicaid Spending: \$53.3 billion (2012, KFF)
- Medicaid enrollees: 5.6 million, 29% of the state's population
- 46% of all births are financed by Medicaid
- Poor ranking in avoidable hospital use
- Population groups with complex medical, behavioral, and long term care needs drive high volume of high cost services including inpatient and long term institutional care

Goals of Waiver (DSRIP)

- Restructure health care delivery system.
- Achieve 25% reduction in avoidable hospitalizations
- Collaboration required
- Performance-based payments and statewide performance matters
- Objective is lasting change that affects the whole health care delivery system

11

Regions



Tug Hill Seaway

Central NY

North Country

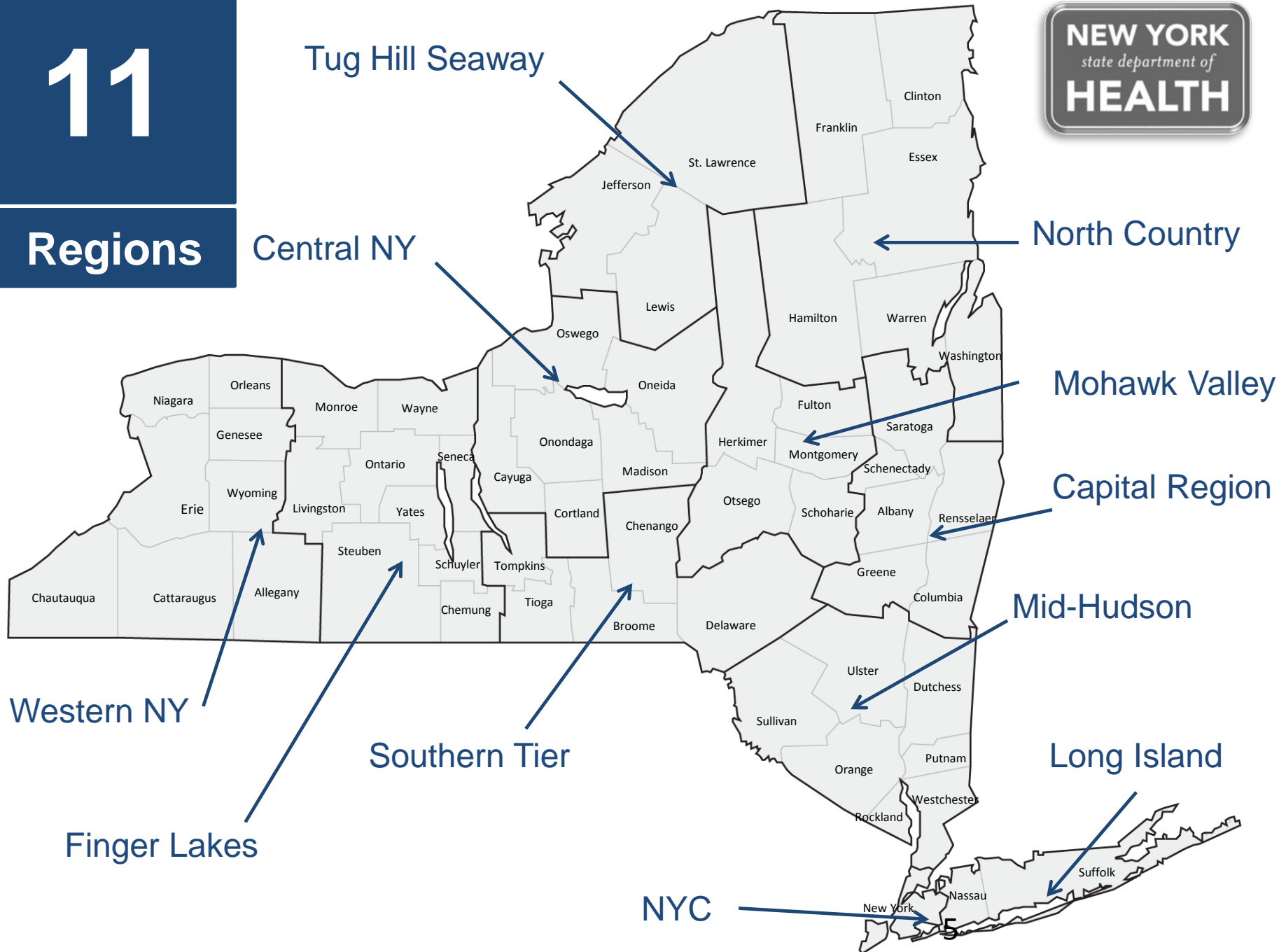
Mohawk Valley

Capital Region

Mid-Hudson

Long Island

NYC



State Health Innovation Plan

- (SHIP or 'the Plan') – New York's overarching roadmap for health system reform
- State Innovation Model (SIM) grant to implement the SHIP
- Focus of SIM: enhance and bring medical home model to scale, supported by a value-based payment system, skilled workforce and common set of quality metrics.

State Health Innovation Plan

■ Five “pillars” to achieve Triple Aim

- ☐ Improve access to care for all New Yorkers, without disparity
- ☐ Integrate care to meet consumer needs seamlessly
- ☐ Transparent health care cost and quality
- ☐ Value-based payment
- ☐ Promote population health

■ Three “enablers” to achieve the Triple Aim

- ☐ Workforce strategy
- ☐ Health information technology
- ☐ Performance evaluation and measurement

SIM Key Initiatives

- Implement a statewide program of regionally-based primary care practice transformation, to help practices across NYS adopt and use the Advanced Primary Care (APC) model. Most of the SIM funding goes to this.
- Change the way primary care providers are paid, expanding use of value-based payments so that 80% of New Yorkers are receiving value-based care by 2020;

SIM Key Initiatives

- Support performance improvement and capacity expansion in primary care by:
 - Expanding NY's primary care workforce through innovations in professional education and training;
 - Integrating APC with population health through Public Health Consultants funded to work with regional
 - Population Health Improvement Program contractors;
 - Developing a common scorecard, shared quality metrics and enhanced data/analytics to assure that delivery system and payment models support Triple Aim objectives;
 - Providing (state-funded) leading-edge health information technology, including greatly-enhanced capacities to exchange clinical data and an all payer database; and
 - Supporting an independent evaluator, data collection and performance monitoring.

Also happening....

In conjunction with Medicaid Redesign, DSRIP, SHIP, the State is undertaking other comprehensive health improvement and planning initiatives:

- Prevention Agenda 2013-17: NYS's public health oriented health improvement plan
- Population Health Improvement Plan (PHIP)- tying it together, by region

Prevention Agenda 2013-2017: New York State's Health Improvement Plan

Blueprint for state and local action to:

- Improve health of New Yorkers in five priority areas:
 - ☐ Prevent Chronic Disease
 - ☐ Promote a Healthy and Safe environment
 - ☐ Promote Healthy Women, Infants and Children
 - ☐ Promote Mental Health and Prevent Substance Abuse
 - ☐ Prevent HIV, STDs, Vaccine-Preventable Diseases and Healthcare- Associated Infections
- Reduce health disparities for racial, ethnic, disability, socioeconomic and other groups who experience them.

Prevention Agenda 2013-2017: New York State's Health Improvement Plan

- Community partners identify priorities from among the five priority areas and develop action plans that are relevant to their community/county.
- Tracking indicators were developed to assess the current population's health status and to monitor how the overarching goal and five Prevention Agenda priority area objectives are being met.
- New York State Prevention Agenda Dashboard - an interactive visual presentation of the Prevention Agenda tracking indicator data at state and county levels.
- http://www.health.ny.gov/prevention/prevention_agenda/2013-2017/

Population Health Improvement Program (PHIP)

■ Promote Triple Aim

- ☐ better care
- ☐ better population health and lower
- ☐ health care costs

■ Support and advance:

- ☐ the New York State Prevention Agenda 2013-2017
- ☐ the State Health Innovation Plan (SHIP)

PHIP (cont'd)

- 11 Regions, each with a PHIP lead.
- PHIP contractors will convene stakeholders and establish neutral forums to support strategic planning for identifying, sharing, disseminating and helping to implement best practices and local strategies to promote population health and reduce health care disparities in their respective regions.
- PHIP will help support and advance ongoing activities related to the New York State Prevention Agenda 2013-2017 and the State Health Innovation Plan and incorporate strategies to reduce health and health care disparities.

Conclusion

- Multiple initiatives restructure health delivery
- Shift in focus-quality and outcomes vs. volume
- Planning and collaboration
- Integration
- Social determinants of health and impact on health outcomes
- Hard for everyone to keep pace

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