June 24, 2020

Linda A. Lacewell, Superintendent
John Powell, Assistant Deputy Superintendent for Health
NYS Department of Financial Services
One Commerce Plaza
Albany, NY 12257

RE: Requested Rate Changes - HealthNow – HLTH 132348925

Dear Superintendent Lacewell and Assistant Deputy Superintendent Powell:

Health Care for All New York (HCFANY) is a statewide coalition of over 170 organizations dedicated to achieving quality, affordable health coverage for all New Yorkers. HCFANY believes that the public rate review process is a vital consumer protection. We are grateful for the opportunity to submit comments and encourage consumers all over New York to do the same each year.

The comments below first address concerns about the market as a whole and second offer comments on the 1.9 percent rate decrease requested by HealthNow New York, Inc.

I. Market-Wide Conditions

New York has successfully cut its uninsured rate in half since the implementation of the Affordable Care Act (ACA), from 10 percent to 5 percent, thanks to strong leadership at the state and local levels.\(^1\) Complementing the state’s strong commitment to public programs, New York’s individual insurance market is an important component of this coverage success, having increased coverage from roughly 19,000 in 2013 to over 273,000 today.\(^2\) Most people in New York’s individual health insurance market receive federal premium subsidies. However, 42 percent of such enrollees sign up for health insurance even without financial assistance. The New...
York State of Health Marketplace (NYSOH) continues to attract new members – 23 percent of enrollees during the 2020 open enrollment were new enrollees rather than renewals. Moreover, after the COVID-19 pandemic began, New York’s individual market provided a haven for newly uninsured New Yorkers facing unexpected health and economic risks by establishing a special enrollment period from March through July 2020.

But despite this progress, over 1 million New Yorkers remain uninsured; further, many of those who are insured say coverage is unaffordable. These concerns are all the more troubling because both issues fall disproportionately on immigrants and communities of color who are more likely to be uninsured, due to systemic health policy choices at the federal, state, and local levels. In addition, nearly half of New Yorkers who have insurance are going without medications or treatment because of increasingly high cost-sharing.

New York should follow the lead of California, Illinois, New Jersey, Maryland, and other states by taking four important steps outside of rate review to reduce the number of uninsured and approve affordability for others.

First, New York should provide coverage to its immigrant residents who have been historically left behind by exclusionary coverage policies at the state and national levels. Many immigrants live in communities that suffered the most morbidity and mortality during the ongoing COVID-19 pandemic. To redress these discriminatory policies, New York should establish a state-only funded Essential Plan for low-income immigrants whose status bars them from enrolling in coverage. Last year, California led the way by providing coverage to its uninsured undocumented immigrant young adults, and Illinois has likewise offered coverage to its uninsured undocumented immigrant seniors.

Second, to help address New York’s insurance affordability crisis, like Massachusetts, Vermont and others, New York should establish a robust state premium assistance program for people between 200 and 400 percent of the federal poverty level paired with the adoption of a state individual mandate (which in itself would drive down insurance costs). The Urban Institute

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estimates that an individual mandate would reduce premiums by 10 percent and raise $271 million in New York.\(^7\)

Third, the state should direct enhanced outreach and enrollment assistance in communities where people are already eligible for premium assistance or public coverage but are not enrolled. These first three steps would result in an increase in the number of enrollees into the individual market and thus bring premiums down for both the existing and future enrollees.

Fourth, New York State must take back its rate-setting role to restore reasonable health care costs. Hospital inpatient prices are the biggest component of increases in insurance spending in New York.\(^8\) Until 1997, the New York Prospective Hospital Reimbursement Methodology was used to control price increases and distribute health care resources based on population need. At the time, hospital rate deregulation was adopted under the premise that the market forces (i.e. insurance and other payers) would be able to better control costs. But these free market policies have failed. Providers with the most market power set the highest prices and use their revenue to further consolidate New York’s healthcare market, which diverts resources away from underserved communities of color and drives up prices for us all. In short, without government intervention, our health care markets are broken with the inexorable result that consumer premiums go up at rates faster than in other states – and health care is divested from all but the wealthiest areas.\(^9\) Ultimately, to control costs and ensure health equity, the State should adopt the New York Health Act because it would both control provider prices and eliminate most non-health care administrative costs associated with private insurance.\(^10\)

**Leveraging the State’s Regulatory Muscle on Behalf of New York’s Health Insurance Consumers through Prior Approval for 2021 Insurance Rates**

For 2021, New York should aggressively leverage the prior approval process to protect consumers from large premium increases. This year, often using the pretext of the COVID-19 pandemic, New York’s insurance carriers are asking for an average increase of 11.2 percent—despite a historic decrease in 2020 utilization related to the pandemic. These arguments should be rejected. New York’s carriers have a history of asking for large rate requests that prove unnecessary. For years, New York’s individual market plans issued urgent appeals to the state for help “stabilizing” the individual market through increased premiums to counter a “death spiral” that never materialized. Instead, these incorrect projections have led to large rate increases that resulted in many plans’ failure to make even the minimum medical loss ratios in

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the subsequent years. HCFANY respectfully asks that the Department of Financial Services (“the Department”) treat current claims about the impact of COVID-19 with skepticism considering this history of false alarms.

In addition, HCFANY asks that the Department reduce premium requests or impose decreases on behalf of New York’s consumers for the following reasons:

- The carriers’ estimated medical loss ratios are too close to the legally required 82 percent—especially since several plans have not met the legal requirement over the past three years—indicating a lack of regulatory rigor in past annual rate reviews.
- The carriers’ failure to control medical trend as rigorously as their counterparts in other states—New York’s regulators should reject vague and inconsistent trend projections.
- The carriers seek duplicative rate increases for changes that already were built into prior years’ base adjustments, such as the loss of the individual mandate and the loss of federal cost-sharing reduction payments.
- The carriers seek to spend too much of the premiums they collect on administrative costs and several plans reported increases in administrative costs.

The stability and success of New York’s individual market has been in large part due to the Department’s strong leadership and responsiveness to the needs of consumers. HCFANY urges the Department to continue championing New York’s consumers through a careful analysis and reduction of the carriers’ 2021 rate requests as well as the establishment of transparent state benchmarks (or collars) for key components of the rates, such as medical trend, profits, and administrative loads.

A. It is premature to grant rate adjustments for COVID-19

Most of the carriers seek increases attributable to the COVID-19 pandemic, ranging from 1 percent (Excellus) to 11.5 percent (Fidelis). These requests contradict insurer projections in the trade press. In a survey of 33 major health insurance companies, most said they did not anticipate needing premium increases due to COVID-19.\(^\text{11}\) Despite this, only three out of ten of New York’s plans did not request an increase due to COVID-19: the Capital District Physicians Health Plan, Healthfirst, and the Independent Health Benefits Corporation.

In fact, the pandemic has resulted in drastically fewer claims because most non-COVID-19 related care has stopped for several months. Even when care is available, 30 percent of Americans have reported delaying medical care to reduce exposure to the virus.\(^\text{12}\) Yet not one plan has offered to rebate or reinvest these savings in the reduction of New York’s consumers’ health insurance premiums for 2020 or 2021. In short, the carriers have simply secured an

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interest-free loan from New York’s insurance consumers through the payment of premiums for an unusually low-utilization year.

Insurers seeking a COVID-19 rate increase offer many unsupported rationales that the Department should reject. Some argue that depressed utilization will result in a surge of “pent up demand” in utilization during 2021 without acknowledging that the carriers already have been paid for this offset utilization through their current (2020) premiums. In addition, no carrier has sought an adjustment for the reality that many consumers will likely forgo some care entirely because they were unable to access it during the pandemic and the economic downturn. Research conducted during the last recession shows that when the economy contracts, consumers use fewer health care services. Some analysts have suggested that insurance companies will actually benefit from the pandemic – even with infection rates 14 times higher than the current 1 percent. Similarly, COVID-19 sparked an increase in telehealth utilization that will likely translate to long-term savings for health plans. Telehealth is a less expensive means of providing care, and industry experts believe the shift to virtual care represents a cultural change in healthcare that will long outlast COVID-19. New York’s plans will reap savings from the transition to telehealth for years to come, likely offsetting any detrimental COVID-19 impact to their balance sheets.

Other plans ask for rate increases to cover the costs of administering a theoretical COVID-19 vaccination. But no such vaccine exists. Moreover, even if a vaccine is developed, approved by the Food and Drug Administration, and successfully manufactured on a mass scale, it is unlikely to be widely available in 2021 even under the most optimistic scenario. And when a vaccine in developed, priority will likely go to those at the most risk – most of whom are covered by Medicare and not in the individual market.

In addition, it is unclear if the plans would even bear the costs of the COVID-19 vaccine. HHS Deputy Secretary Brett Giroir said he is committed to distributing the vaccine to “all segments of society regardless of their ability to pay or any other social determinants of health there may be.” Similar statements date back at least to the March 6 coronavirus funding package, which stipulated that any COVID-19 vaccine should be priced “fairly and reasonably.” Both the House and Senate are currently entertaining bills that would limit drug companies’ pricing of such a vaccine, and some drug companies, such as Gilead Sciences Inc. and Merck & Co., preempted the pricing discussion by vowing to ensure affordability or even to supply the vaccine at no cost in some situations. Significant discussion among politicians, administrative bodies, and industry players indicates a high probability of government or industry assistance to reduce the cost to insurers of administering the vaccine.

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Likewise, the Department should not allow plans to increase rates for the speculative utilization of hypothetical treatments. As HealthPlus states in its Actuarial Memo, incorporating COVID-19 increases into 2021 rates would be “speculative” and “outside the bounds of standard actuarial practice.” As will be discussed below, New York’s individual plans have performed well for several years now and had ample time to build up reserves for unanticipated events like COVID-19. Those that have not done so before are now in a good position to build up their reserves as claims dwindle.

HCFANY asks that the Department reject all requested increases related to the pandemic. And any COVID-19 adjustments should be made with real—not conjectural—utilization data and implemented in 2022.

B. Medical loss ratios

Many of the carriers’ medical loss ratios (MLRs) indicate that individual market premiums in New York have been overpriced for several years running. The MLR shows what proportion of premiums carriers spend on medical care for their members. New York State law requires MLRs of at least 82 percent.

The most recent exhibits show that the average MLR in New York’s individual market decreased from 92.3 percent in 2017 to 87.5 percent in 2019 (see Table 1). In 2018, the average MLR was only 85.4 percent. This decrease followed three years of large rate increases: 16.6 percent in 2017 and 14.5 percent in 2018. In 2017, three carriers reported MLRs of over 100 percent, indicating losses. But no individual market carrier reported a loss in 2018 or in 2019.

<table>
<thead>
<tr>
<th>Year</th>
<th>Average Request</th>
<th>Average Approved</th>
<th>Average Medical Loss Ratio</th>
<th>Number of Carriers At or Below 82%</th>
</tr>
</thead>
<tbody>
<tr>
<td>2017</td>
<td>18.0%</td>
<td>16.6% (-8%)</td>
<td>92.3%</td>
<td>2</td>
</tr>
<tr>
<td>2018</td>
<td>16.6%</td>
<td>14.5% (-13%)</td>
<td>85.4%</td>
<td>4</td>
</tr>
<tr>
<td>2019</td>
<td>24.0%</td>
<td>8.6% (-72%)</td>
<td>87.5%</td>
<td>3</td>
</tr>
</tbody>
</table>

In fact, in 2018 and 2019, several carriers failed to meet the legal requirement of 82 percent. This occurred three times in 2018: CDPHP, Excellus, and Independent Health all had MLRs below 80 percent, and a fourth carrier, Fidelis, barely managed to meet the minimum at 82.4 percent. In 2019, three plans failed to meet the required MLR (Fidelis, Healthfirst, and

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16 MLRs are reported in Exhibit 13a, section D. The averages in Table 3 were calculated using the MLRs submitted in 2018, 2019, and 2020 for all on-exchange carriers. Exhibit 13a provides MLRs for three years beginning with the first year in which data is complete.


Independent Health). HCFANY has argued in past rate comments that the Department does not allow the carriers to treat the minimum as a goal, but as an absolute floor to be avoided. Thus, in our individual comments, HCFANY has asked that the Department reject an increase—and consider rate cuts—for each of these carriers.

The carriers are likely to argue that failure to make an MLR is offset by later individual consumer rebates. There are two concerns with this argument. First, it forces cash-strapped consumers in the middle of a recession to shoulder the burden of the carriers’ failed rate projections. When consumers see their premiums go up year after year just to hear about insurers record profits, it reduces their faith in the State to fairly regulate insurance costs. Second, many consumers are difficult to track down 18 months after the fact, leaving these rebate windfalls to be pocketed by the carriers.

In any event, the Department should adopt a transparent reporting and accounting process for any rebates, so New York’s consumers’ rebates of premiums overpayments are fully accounted for and publicly disclosed.

HCFANY also asks that the Department look closely at the track record carriers have in estimating their MLR, especially for those that are predicting an MLR close to the minimum. This year, five plans are predicting an MLR of 85 percent or lower. This includes Independent Health, which has had an MLR of about 72 percent two years in a row. HCFANY respectfully requests that the Department approve substantially smaller increases than requested or in a number of cases, rate decreases, for carriers that are predicting MLRs with so little buffer.

C. Medical trend estimates vary too much, and the State should require a standardized trend for either the entire state or the different rating regions

Medical trend estimates in the 2020 rate applications range from 4.8 percent (Oscar) to 9.2 percent (United) with an average of 7 percent. Further, for at least the fourth year in a row, the carriers argue that medical trend in New York will be higher than that expected by experts:

- Health plans reported an average of 7 percent expected trend for 2020 to Segal Consulting – however, Segal Consulting found that these predictions were higher than actual results every year since 2009. In 2017 plans predicted a medical trend of 7.6 percent, but actual costs only increased by 5.7 percent. In 2018 the prediction was 7.7 percent, but the actual trend was 6.3 percent.
- PriceWaterhouseCooper found that medical cost trend was 5.7 percent in both 2018 and 2019 and estimated 6 percent for 2020.
- Deloitte predicted global health spending increased 3.2 percent in 2019 and predicts an overall increase of only 5 percent between 2019 and 2023.

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The Milliman Medical Index has found that medical costs grew by just: 2.9 percent from 2017 to 2018; 3.8 percent from 2018 to 2019; and 3.2 percent from 2019 to 2020. 

Additionally, major private market carriers have predicted a medical trend of only 4.8 percent for 2021. There is no explanation in the rate applications for why New York’s medical inflation rate should be higher than that in every other insurance market in the nation—begging the question of the value of insurance when they are unable to effect healthcare bargains for their enrollees. To the extent that the problem is the carriers’ unwillingness or inability to negotiate reasonable reimbursement rates with providers on behalf of their enrollees, then it is high time for the state to step in this negotiating void and reestablish a global hospital rate setting program that New York consumers’ healthcare costs are effectively controlled.

In addition, the carriers’ predictions of medical trend often exceed actual medical trend. Actual trend has turned out to be much lower than national estimates in recent years – national estimates that New York’s carriers consistently surpass. Prices for medical services and goods only increased 1.2 percent between 2014 and 2018 nationally, far lower than the price increases reported by New York’s carriers (though many carriers fail to provide even this much information about the components of their trend estimate). Over time, this means that New York’s carriers have accumulated excessive rates. Even an overestimate of 1 percent every year is integrated into the new base rate and adds up to big increases over time that were not needed to accommodate medical needs.

Consumers, and the State, depend on health insurers to negotiate with providers and pharmaceutical companies to keep prices down. In New York, many insurers argue that they cannot do this. This indicates that the State should take a more aggressive role in controlling prices. The Department should consider stepping in by imposing a standard medical trend (or even a collar) for the state’s community rated individual and small group markets. Insurers and providers would then negotiate prices with the understanding that overall medical trend must stay at that rate.

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28 Health Affairs, “Primary Drivers of Projected Increased Growth Are Anticipated Increases in Inflation for Medical Goods and Services,” March 24, 2020, DOI: 10.1377/HBLOG20200323.215410.
D. Carriers that previously received upward adjustments for cost-sharing reductions and losing the individual mandate penalty should not receive duplicative adjustments this year

The carriers that seek rate increases due to the loss of the individual mandate penalty or the federal government’s failure to pay for cost-sharing reductions fail to explain why they should get a further adjustment for those factors for a third year in a row. If they have data showing that previous rate adjustments were inadequate, they should provide that in their application. Otherwise, it appears that most of the carriers have already incorporated the conditions of no mandate and no cost-sharing reduction payments into their base rates. HCFANY respectfully urges the Department to reject duplicative rate adjustments for these reasons.

E. The Department should look closely at administrative costs for New York’s plans and not approve premium increases for the plans with the highest administrative costs

The Department should address the wide variation in expense ratios among the 2020 applications, which range from 8 percent (MetroPlus) to 15.7 percent (Healthfirst). The Department should disallow out-of-control administrative costs for carriers like Healthfirst and closely scrutinize large, unexplained increases in administrative costs for others.

Controlling the carriers’ administrative costs is key to being good shepherds of consumers’ premium payments. HCFANY respectfully requests that the Department closely scrutinize any adjustments that are increasing from the prior year and consider setting a state goal for administrative costs that is no higher than 10 percent. The Department has limited administrative costs in the past by rejecting profit ratios over 1.5 percent. HCFANY asks that the Department continue this practice and consider limiting profit ratios to 1 percent this year, in light of the projected economic downturn.

II. Specific Issues in HealthNow’s Application

HealthNow is a non-profit plan that operates upstate and has about 9,680 members in 2020, a 2.75 percent increase from 2018.

HealthNow is requesting lower rates overall, which is commendable. However we request the Department to consider reducing rates even more for the following reasons. HealthNow is setting a low goal for the MLR: with an MLR of 96 percent last year, it projects an MLR of 83.9 percent in 2021. Additionally, despite a decrease in premium rate requests, HealthNow has included a 2 percent increase for COVID-19, which is unwarranted. Further, its administrative expense ratio is high at 14 percent, and it is asking for a possibly duplicative adjustment to make up for the “lost” cost-sharing reductions.

A. HealthNow projects a substantially decreased MLR for the upcoming year.
In the past three years, HealthNow has had high MLRs: 102 percent in 2017, 91 percent in 2018, and 96 percent in 2019. However, for 2021 it projects a mere 83.9 percent, which is very close to the bare minimum statutory requirement set by the State. There is no explanation as to why HealthNow thinks it will be successful in reducing their MLR after such high MLRs in previous years. Additionally, its projected MLR being so close to the requirement is worrisome for a plan that has not been a good projector for MLRs in the past.

**B. HealthNow is accounting an unwarranted 2.0 percent of the premium for COVID-19**

HealthNow states that an adjustment of 2.0 percent of premium is accounting for the projected impact of COVID-19 in 2021. As described above, HCFANY feels that carriers should not receive any adjustments as a result of speculation about utilization, treatments, and vaccine development in 2021. In addition, given the low utilization in 2020, all reserves that have been accrued should be spent on lowering enrollees’ premiums for 2021. HealthNow has healthy reserve levels. It report that 2019 with a surplus and increases in both premium revenue and income compared to the previous year. The executive vice president and chief financial officer credited to the formerly strong stock market for investment gains, which also helped the company increase reserves, “providing a cushion for unexpected expenses related to catastrophic health events such as a flu epidemic.” It is clear that HealthNow has the capacity to use its reserves to protect consumers. HCFANY requests that this be taken into account to further decrease its requested rate.

**C. HealthNow’s expense ratio continues to increase and is taking a higher than average surplus**

HealthNow’s administrative expense ratio is high at 14.1 percent. This seems to be double their expense ratio from last year, which was 6.5 percent. Its members have spoken up in the past stating that they need to “become more cost efficient and keep their expenses down, rather than charge the consumers for their administrative cost inefficiencies.”

HealthNow spends too much of its administrative costs on inappropriate denials, which not only raise prices but make it difficult for members to access care. HealthNow’s HMO has an internal appeals reversal rate of 24.1 percent, while their EPO plan has an internal appeals reversal rate of 19.8 percent. Its HMO plan has a grievances reversal rate of 42.2 percent, while its EPO has a grievances reversal rate of 18.8 percent. While it is good that their members can access appeals and reverse erroneous decisions, preventing inappropriate denials in the first place can reduce the expense ratio and decrease premium rates further.

**D. HealthNow is asking for a 2 percent surplus.**

As a non-profit, it is unclear why HealthNow would need such a large margin. This is further supported by the words of the chief financial officer as outlined above. HCFANY requests the Department to consider the difficult economic climate for New Yorkers when analyzing this above-average profit projection.
E. **HealthNow is asking for a possibly duplicative adjustment to make up for the federal government’s failure to pay for cost-sharing reduction**

HealthNow is one of the carriers that asked for an additional adjustment to make up for the federal government’s refusal to pay for cost-sharing reductions (of .43 percent). When the federal government stopped those payments in 2018, the Department stepped in and approved appropriate rate changes. HealthNow provides no explanation in its filing of why that initial rate adjustment was insufficient.

The Department should not allow duplicative adjustments for federal actions that occurred in the past. Without more information, it appears that HealthNow received a rate increase to account for this issue already and that consumers are paying for it in the base rate.

HCFANY therefore strongly urges the Department to disallow any adjustment for the loss of cost-sharing reduction payments in 2021 across the entire individual market in general or specifically for HealthNow.

For these reasons, HCFANY asks the Department to authorize a greater decrease in HealthNow’s 2021 premium rates.

Thank you for your attention.

Very truly yours,

Amanda Dunker  
Senior Health Policy Associate  
Community Service Society of New York